

HUD Narratives

FY 2020 Action Plan

(Federal Fiscal Year 2019)



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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Annual Action Plan describes how the County will use Community Development Block Grant (CDBG) and HOME Investment Partnership funds to address affordable housing, homelessness, community and economic development during the fiscal year. The Plan describes the County's needs in these areas and the resources and goals to address those needs

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The four goals and objectives as outlined in the 2016-2020 Consolidated Plan are as follows:

Create and sustain affordable housing

- Increase the supply of committed affordable units, including 10% permanent supportive housing
- Improve owner-occupied housing
- Rehabilitate or repair rental housing
- Assist households to become homeowners

Promote healthy and self-sufficient families

- Provide job training and skills
- Foster microenterprise development
- Reduce barriers to unemployment
- Assist families to build assets
- Support increased educational attainment
- Increase individual and family well-being

Stabilize families at risk of homelessness

- Provide permanent supportive housing for homeless persons with disabilities

- Rapidly rehouse homeless persons
- Prevent households from becoming homeless
- Provide emergency housing

Foster vibrant and sustainable neighborhoods

- Inspect committed affordable units
- Provide technical assistance and referrals
- Conduct community events and workshops
- Conduct neighborhood cleanups

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Future goals and projects are established via a community needs assessment, housing market analysis and input from service providers and the general public. Review of past performance allows the County to determine progress towards achieving goals, what is left to be done and what adjustments are needed. Each year the County reports on accomplishments and progress toward Consolidated Plan goals in the Consolidated Annual Performance and Evaluation Report (CAPER), as well as completing an Annual Report that details the progress towards meeting the County's affordable housing goals as outlined in the Affordable Housing Master Plan, which was approved in September 2015. These evaluations were used as part of the process towards choosing the County's goals and projects

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The planning process for the Action Plan involved a public hearing to discuss community needs in January 2019 as well as a public hearing to review the draft Action Plan in March 2019. Consultation was made with subject matter experts in housing, human services, and workforce development, as well as Arlington residents representing a wide range of populations and interests, primarily through the Community Development Citizens Advisory Committee. A hearing was held to receive input on the draft Annual Action Plan.

Falls Church held two community forums.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Arlington County provided several opportunities for public comment on the FY 2019 (County FY 2020) Action Plan. First, at a public hearing to discuss community needs on January 2, second at a public hearing to review the draft Action Plan on Wednesday, March 6 held in conjunction with a Community Development Citizen Advisory Committee (CDCAC) meeting, third through a 30-day public comment period that lasted from February 28 through March 30, and fourth at the at the April 2, 2019 County Board Public Budget Hearing. There was one member of the public that provided public comment at the January 2 public hearing.

During the January 2 public meeting, the member of the public who was present commented that Virginia Law generally does not require relocation payments for tenants displaced because of by-right re-development or rehabilitation. Mr. Belinskiy suggested that the County should consider CDBG to fund relocation payment assistance for tenants affected by by-right development displacement.

There were no public comments received during the March 2019 public hearing.

6. Summary of comments or views not accepted and the reasons for not accepting them

The public comment received during the January 2 meeting was not accepted because the suggested use of CDBG is unlikely to be an eligible activity.

7. Summary

Arlington County created a Citizen Summary that provides a snapshot of Arlington's community development needs, and describes strategies that the County will undertake over the next year to meet intended goals.

The City of Falls Church is finalizing an update to the Housing Chapter of the City's comprehensive plan. There was considerable community input to the plan. There were two community forums and a community survey to gather feedback. In addition, the city adopted an update to the City's Affordable Living Policy.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator	ARLINGTON COUNTY	Community Planning, Housing and Development	
HOME Administrator	ARLINGTON COUNTY	Community Planning, Housing and Development	

Table 1 – Responsible Agencies

Narrative (optional)

Arlington's Department of Community Planning, Housing and Development (DCPHD) is the lead agency in the development of the Annual Action Plan. The Housing Division of the DCPHD administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs. The Annual Action Plans describe proposed projects using these funds, as well as public and private agencies that will administer projects or programs.

Arlington leverages its federal funds with local and state funds to accomplish the County's housing and community development goals. This includes the local Affordable Housing Investment Fund (AHIF) for development of affordable rental housing and a certain portion for housing-related services programs, the Housing Grants rental assistance program, and Community Services Block Grant (CSBG) and Temporary Assistance for Needy Families (TANF) funds from the U.S. Department of Health and Human Services, through the Virginia Department of Social Services. Arlington also serves as the County's Community Action Agency (CAA).

Arlington's Department of Human Services (DHS) coordinates the local Continuum of Care, and administers Emergency Solutions Grants (ESG), Homeless Prevention and Rapid Rehousing (HPRP) and other related programs. The County receives ESG funds directly from the state of Virginia. The Washington, DC metropolitan area receives HOPWA funds as a region, administered in Virginia through the Northern Virginia Regional Commission. Arlington County receives a portion of this award, administered through DHS.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Instead of public housing, Arlington develops and maintains affordable housing through non-profit and for-profit partners, through direct financing, technical assistance, rental subsidies to qualifying households, and a range of innovative tools and incentives for the provision of affordable housing. Three non-profit partners qualify as Community Housing Development Organizations (CHDOs). Falls Church also does not have public housing, and uses a similar model for the development and maintenance of affordable housing.

The Director of the Department of Community Planning, Housing and Development's Housing Division leads the County's housing and community development efforts, from policy development and program design to implementation and evaluation. The Housing Division is responsible for affordable housing development, housing planning, community development, asset management, homeownership, tenant services, and neighborhood outreach. Division staff also serve as liaison to other federal, regional, state and local organizations, including the Metropolitan Washington Council of Governments, the Housing Association of Nonprofit Developers, and the National Association of County Community and Economic Development. The Housing Division ensures coordination of the implementation of housing programs and ensures broad civic engagement in housing and community development planning. Staff serve as liaison to three County Board advisory committees - the Community Development Citizens Advisory Committee, the Housing Commission, and the Tenant Landlord Commission.

The Department of Human Services (DHS) also plays a key role in implementing many Consolidated Plan strategies. The Economic Independence Division within DHS includes the Arlington Employment Center, Workforce Investment Board, Community Assistance Bureau, Housing Assistance Bureau and Public Assistance Bureau. The Housing Assistance Bureau Chief, within the Economic Independence Division, leads client-centered housing-related services. These services include the administration of the Housing Choice Voucher program, the local housing grants program, permanent supportive housing, homeless prevention, rapid re-housing, shelter and transitional programs. DHS also oversees implementation of Arlington’s Action Plan for Ending Homelessness (formerly the 10 Year Plan to End Homelessness), and as the centralized intake agency for the local Continuum of Care (CoC), ensures coordination among all non-profit homeless providers.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Arlington County has a core network of interconnected programs and services to assist people who are homeless or at risk of becoming homeless. Together, the County, non-profit agencies, the business community, faith groups, and individual interested citizens continue to work together to develop an aggressive action plan to end homelessness. Service workers connect with persons living on the streets, in parks, under bridges and in encampments to help put individuals on the path to stability. Through the Continuum of Care (CoC), specialized street outreach efforts are operated by the County's Behavioral Healthcare Division (BHD) and nonprofit partner A-SPAN, that also offers a drop-in center at the County's Homeless Services Center. The County also works closely with its Police Department to readily identify and assist persons experiencing street homelessness. Through the County's DHS Treatment on Wheels (TOW) program, a dedicated team is deployed into the community, offering ongoing case management services for persons living on the streets who may or may not engage with traditional shelter services. TOW services also include clinical assessments, inpatient and outpatient treatment, and connections to housing resources.

Efforts to prevent homelessness before it occurs are anchored in two programs: the non-profit Arlington Thrive provides same-day emergency financial assistance to Arlington residents in crisis, and Arlington County operates several targeted prevention programs collaboratively with nonprofit organizations Arlington Thrive, A-SPAN and Volunteers of America-Chesapeake (VOAC). These programs provide short-term housing stabilization services (financial assistance, eviction prevention and case management) to households that are at risk of losing housing. For homeless households who cannot be diverted from shelter, five homeless shelters provide a safe, structured environment for Arlington singles and families experiencing homelessness.

- Sullivan House Family Shelter (Bridges to Independence); Bed capacity 44
- Freddie Mac Foundation Family Home (Doorways for Women and Families); Bed capacity 21
- Domestic Violence Program Safehouse (Doorways for Women and Families); Bed capacity 17
- Homeless Services Center for individuals (A-SPAN); Bed capacity 50; and Medical Respite; Bed Capacity 5
- The Homeless Services Center has capacity to provide 25 additional hypothermia beds for individuals during extreme weather.
- Residential Program Center for individuals (VOAC); Bed Capacity 44

Two transitional housing programs provide housing and services to help families and individuals get ready for permanent housing. These programs are site-based.

- Residential Program for single mothers and children (Borromeo Housing)
- Independence House for individuals recovering from substance abuse (Phoenix House)

Four rapid rehousing programs provide housing and services to help families and individuals gain housing stability for the long term. Households carry a lease in their own name.

- Rapid Rehousing - Families (Bridges to Independence)
- HomeStart Rapid Rehousing - Families (Doorways for Women and Families)
- Rapid Rehousing - Individuals (A-SPAN)
- Home Rapid Re-housing - Individuals (Volunteers of America Chesapeake)

Four permanent supportive housing programs provide rental assistance and case management for households that are homeless and have members with a disabling condition.

- A-SPAN (Turning Keys, Westover, Homebound)
- A-SPAN/Doorways for Women and Families (Homeward)
- County DHS: Permanent Supportive Housing (also serves youth transitioning out of foster care)
- County DHS: Veteran Affairs Supportive Housing (VASH)
- New Hope Housing (Just Homes and Susan's Place)

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Virginia Department of Housing and Community Development administers the Homeless Solutions Program (VHSP), funded with a combination of state general funds and the federal Emergency Solutions Grant (ESG) to support the following goals: reduce and prevent the number of individuals/households who become homeless, shorten the length of time an individual or household is homeless through mainstream housing resources ; and reduce the number of individuals/households that return to homelessness. Funding is awarded annually on a competitive basis to local governments. In County FY 2019, the Arlington CoC was awarded \$733,262 for rapid rehousing, targeted prevention, financial assistance, HMIS and administrative services funding.

The Arlington County Continuum of Care (Arlington Action Plan for Ending Homelessness) has an Executive Committee that is responsible for developing a plan to apply for and utilize VHSP funds. Upon release of the state request for proposals, stakeholders determine how the funding can be used and how gaps can be addressed. The Arlington County Continuum of Care (CoC) routinely performs an analysis of community needs using a combination of: (a) the Housing Inventory Count, (b) the annual Point in Time (PIT) count, (c) HMIS System Performance Measures, and (d) the Arlington County CoC Annual Report Card, which includes U.S. Department of Housing and Urban Development (HUD) Standards, National Performance Benchmarks and program standards, and local standards that tracks the performance of all Arlington County programs. Based upon this information, the CoC establishes priorities in concert with goals developed by the Virginia Department of Housing and Community

Development and HUD. Outcomes are reviewed by the CoC on a quarterly basis and reported to the community as part of its annual report.

An independent s Priorities Committee has been established to evaluate proposed service provider projects requesting any federal and state funding on behalf of the Arlington County CoC. Funding proposals are provided to each member of the Priorities Committee to be evaluated independently using a scoring tool and rubric. After each project is independently reviewed and scored, Priorities Committee members hold a consensus meeting to rank and score each proposed project. Based upon the Department of Housing and Community Development and Arlington's CoC priorities, the Committee makes a final recommendation which is presented to the Executive Committee for vote and final approval.

The CoC also has Homeless Management Information System (HMIS) Policy and Procedures Manual for all end users that serves as the guide for using the system. All Arlington County CoC partners actively utilize HMIS for data collection and case management. Arlington County's Department of Human Services supports nearly 200 HMIS user accounts for its CoC providers. Through the support of the County's HMIS administrator, providers undergo routine annual HMIS trainings and compliance reviews to ensure data accuracy and completeness for all program participants that access County services. Arlington County's CoC is responsible for annually updating the HMIS manual where final policy decisions are approved by its Executive Committee.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Community Development Citizens Advisory Committee
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment Civic Leaders Business and Civic Leaders Neighborhood Organization Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Community Development Citizens Advisory Committee is a group of civic leaders, business leaders, and neighborhood representatives that advises the Arlington County Board on community development policy and strategies. Representatives are from a wide range of community interests including aging, tenant-landlord, community services, businesses, and low- or moderate-income neighborhoods. The Commission co-sponsored the Action Plan community needs hearing and participated in the proposal review process.

2	Agency/Group/Organization	Citizens Advisory Commission on Housing
	Agency/Group/Organization Type	Housing Services - Housing Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Citizens Advisory Commission on Housing is a group of civic leaders and housing advocates that advises the Arlington County Board on housing policy and strategies. The Commission co-sponsored the Annual Action Plan community needs hearing. The group has identified continuing or increasing need for affordable housing in Arlington.
3	Agency/Group/Organization	Arlington County Department of Human Services
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Arlington's Department of Human Services provides direct services to County residents including services related to public health, aging & disability, child & family, economic independence, and behavioral healthcare. Representatives of DHS were consulted during the proposal review process as subject-matter experts in the areas of health, economic development, workforce development, immigration services, and youth programs.
4	Agency/Group/Organization	Housing Commission
	Agency/Group/Organization Type	Housing Services - Housing Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Falls Church Housing Commission is a group of civic leaders and housing advocates that advise City staff and the City of Falls Church Board on housing policy and strategies. This group has held community forums to determine what residents feel are the most pressing needs.
5	Agency/Group/Organization	Arlington Economic Development
	Agency/Group/Organization Type	Services-Employment Other government - Local Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Arlington Economic Development's BizLaunch is Arlington's agency for supporting small business development. The director was consulted on need and trends in small business development and participated in the proposal review process as a subject-matter expert.

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Arlington County Department of Human Services	Arlington County Continuum of Care assists people who are homeless or at risk of becoming homeless. The CoC includes County government programs/services and non-profit organizations and provides a foundation for the broader community partnership working toward the shared goals of preventing homelessness before it occurs and returning homeless individuals and families to stable housing as quickly as possible. The CoC compliments the Consolidated Plan goal to stabilize families at risk of homelessness.
Arlington County Affordable Housing Master Plan	Arlington County Department of Community Planning, Housing & Development	Arlington County's Affordable Housing Master Plan (AHMP) defines the County's affordable housing policy and enables Arlington to respond to the current and future needs of residents of all levels of income in the County. The plan includes the context for affordable housing in Arlington, an analysis of current and future housing needs, and the affordable housing policy. The Affordable Housing Master Plan compliments the Consolidated Plan goal to create and sustain affordable housing.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Arlington's goal for citizen participation is to ensure broad participation of Arlington stakeholders in housing and community development planning, program development, implementation and evaluation. The Community Development Citizen's Advisory Committee (CDCAC) is the lead group for the Consolidated Plan citizen participation processes. Both CDCAC and the Citizen's Advisory Commission on Housing (Housing Commission) were involved in the development of the Five-Year Consolidated Plan, as well as the annual Action Plan. The Five Year Consolidated Plan includes the Citizen Participation Plan. The Citizen Participation Plan, as amended in 2017, reflects strategies to ensure broad community involvement in Arlington's housing and community development programs. Member organizations are identified to encourage representation from related advisory commissions (housing, tenant landlord, community services, disability, aging, etc.); low and moderate income neighborhoods; and broad community interests (businesses, minorities, etc.). The Citizen Participation Plan also meets the regulatory requirements of the CSBG community advisory board through a "tripartite" structure that is comprised of low-income community members, elected official representatives, and at-large members.

For preparation of the annual Action Plan, the County held a community needs hearing in January 2019, which was an important tool for consulting with residents and service providers on community development needs and priorities. The CDCAC hosted a second public hearing to gather feedback on the draft County FY 2020 Action Plan in March 2019.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	In January 2019, the County held a public needs hearing on the Annual Action Plan. There was one member of the public present.	During the public meeting, the member of the public who was present, Aleksandr Belinskiy, commented that Virginia Law generally does not require relocation payments for tenants displaced because of rehabilitation. Mr. Belinskiy suggested that the County should consider CDBG to fund relocation payment assistance for tenants affected by by-right development displacement.	None.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
2	Public Meeting	Non-targeted/broad community	In March 2019, the County held a public needs hearing on the Annual Action Plan. There were no members of the public present.	None.	None.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Arlington County strongly supports affordable housing and community development; in FY 2017, 5% of its overall budget was allocated to affordable housing development, direct housing subsidies (including both federal Housing Choice Vouchers and locally-funded Housing Grants), and related programs

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,345,258	750,000	1,500,000	3,595,258	3,213,320	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	712,272	340,000	4,600,000	5,652,272	5,702,215	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Arlington leverages private, state and local funds in the implementation of programs funded through federal CDBG and HOME.

The locally funded Affordable Housing Investment Fund (AHIF) is the County’s main financing tool for the preservation and development of affordable housing. AHIF funding is typically used for new construction, acquisition and rehabilitation projects to preserve and improve the supply of affordable housing. The fund is leveraged with federal CDBG and HOME funds and/or federal Low Income Housing Tax Credits, and comprised of annual General Fund appropriations, a portion of recordation tax received by the County, Affordable Housing Ordinance contributions from developers, and loan repayments. In County FY 2018, over \$14 million in local General Funds and recordation tax was allocated to AHIF. A portion of AHIF funds (\$200,000 in FY 2018) is also leveraged with CDBG public service funds to support housing services for low-income residents.

Arlington County intends to propose two multifamily affordable housing development projects in FY 2020, using a combination of \$1.275 million

in CDBG and \$4.9 million in HOME to leverage approximately \$9 million in local AHIF loan funds. These multifamily projects, American Legion and Trenton Street will add an additional 254 units to Arlington's committed affordable (CAF) portfolio. The approval of these projects are subject to further County Board approval.

In addition to loan funds available through AHIF, Arlington also offers a partial exemption from increase to tax assessments (only improvements, not land value) for developers who do substantial rehabilitation on multifamily rental projects. The Industrial Development Authority (IDA) of Arlington can provide below market rate bond financing for the acquisition and new construction or rehabilitation of affordable housing projects. The Virginia Housing Development Authority (VHDA) provides tax-exempt and taxable bond financing to developers. VHDA has over \$100 million in annual tax-exempt bond authority.

A locally-funded Tenant Assistance Fund supports income-eligible households that are displaced by redevelopment as a result of County-funded affordable housing projects. In 2018, 51 households benefitted from TAF funding across four properties. The program will continue next year.

Arlington County receives approximately \$240,000 in Community Services Block Grant (CSBG) funds annually from the State of Virginia Department of Social Services. Arlington uses CSBG funds to supplement its community development-related activities and other CDBG-funded programs, particularly for programs that serve very low-income residents.

Arlington has a locally-funded equivalent to the Housing Choice Voucher program, known as the Housing Grants program. It provides rent assistance to low-income working families, elderly persons, and persons with disabilities, allowing households to pay about 40% of income in rent. Need for this program remains consistent; in County FY 2019, the program was funded at \$8.7 million.

Arlington's Permanent Supportive Housing program for low-income adults with disabilities was funded at \$2.06 million in County FY 2019. The County also funds a transitional housing program, with 14 individuals served in County FY 2018 and annual budget of \$341,338 in local funds in County FY 2019. Independent and assisted living for low-income seniors, some with intellectual disability or mental illness, served 1,945 residents.

The Real Estate Tax Relief Program provides an exemption, partial exemption and/or deferral of real estate taxes to eligible homeowners based on household income and assets. Eligible homeowners must be at least 65, or permanently and totally disabled, and not engaged in substantial gainful employment. Program is income-restricted. Assets may not exceed \$340,000 for exemption and \$540,000 for deferral.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

In January 2015, the Arlington County Board and the Arlington School Board launched a broad-based, year-long community facilities planning effort. The Boards jointly appointed a 24-member citizen Study Committee to lead a long-range collaborative planning effort to build a consensus framework regarding the community's future funding and facility needs. The recommendations will be used to inform decision-making on the community's growing needs for additional school, fire station, vehicle storage sites and other public facilities in the context of the County's and region's projected economic and demographic growth. The Study Committee identified several key community challenges and strategies for addressing these challenges, and made recommendations to better align County, Arlington Public School and community efforts. Recommendations include incentivizing a variety of housing types for different ages, income levels and demographics in order to meet housing needs of the future.

The City of Falls Church transferred City owned land to Community Residences Inc. to develop and operate a group home, the Miller House for 5 adult individuals with disabilities.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Create and sustain affordable housing	2015	2019	Affordable Housing		Affordable Housing		Rental units constructed: 50 Household Housing Unit Rental units rehabilitated: 82 Household Housing Unit Homeowner Housing Rehabilitated: 15 Household Housing Unit Direct Financial Assistance to Homebuyers: 30 Households Assisted
2	Promote healthy and self-sufficient families	2015	2019	Non-Housing Community Development		Economic self-sufficiency and well-being		Public service activities other than Low/Moderate Income Housing Benefit: 951 Persons Assisted Jobs created/retained: 54 Jobs Businesses assisted: 18 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Stabilize households at risk of homelessness	2015	2019	Homeless				Public service activities for Low/Moderate Income Housing Benefit: 349 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 330 Households Assisted Homeless Person Overnight Shelter: 613 Persons Assisted Homelessness Prevention: 1800 Persons Assisted
4	Foster vibrant and sustainable neighborhoods	2015	2019	Affordable Housing Non-Housing Community Development		Sustainable neighborhoods		Public service activities other than Low/Moderate Income Housing Benefit: 1811 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Create and sustain affordable housing
	Goal Description	<p>Goal is to create and sustain affordable housing. This is an Arlington County Board priority, and significant local, state and federal funds are leveraged. Annual Action Plan goal focuses on affordable housing created and sustained through CDBG, HOME and CSBG funds.</p> <ul style="list-style-type: none"> • Increase the supply of Committed Affordable Units, including 10% permanent supportive housing (one year outcome - 50 committed affordable units developed. Of these, 5 will be permanent supportive housing). • Improve owner-occupied housing (one year outcome - 15 owner-occupied homes improved: All in Arlington). • Rehabilitate or repair rental housing, including increased energy efficiency (one year outcome - 82 rental homes rehabilitated or repaired: 50 in Arlington and 32 in Falls Church). • Assist low-income households to become homeowners (one year outcome - 30 households become homeowners).

2	Goal Name	Promote healthy and self-sufficient families
	Goal Description	<p>Improve economic conditions and help to ensure well-being of low and moderate income individuals and families through the following strategies:</p> <ul style="list-style-type: none"> • Provide job training and skills development opportunities that are accessible and affordable (one-year outcome - 183 persons will be assisted with job training and placement; of these, 148 will be placed and retain employment for 90+ days). • Foster micro-enterprise development for business owners by providing technical and financial assistance to new or expanding businesses (one-year outcome - 18 new or expanding microbusinesses will be assisted with technical and/or financial assistance and 54 jobs created or retained). • Reduce barriers to employment such as lack of English or literacy skills, legal issues such as work authorizations, lack of transportation, or lack of affordable childcare (one year outcome - 293 persons will reduce barriers to employment: 263 in Arlington and 30 in Falls Church). • Assist families to build assets through education and training, in areas such as financial literacy, credit counseling and homeownership education (one year outcome - 60 persons will build assets). • Support increased educational attainment, including job training and/or civic engagement, among low-income residents, including youth (one year outcome - 295 persons will increase educational attainment). • Increase individual and family well-being through increased access to health, financial, or social resources (one year outcome - 120 persons will increase well-being through increased access to health, financial or social resources).

3	Goal Name	Stabilize households at risk of homelessness
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Goal Description	<p>Over the next three years, Arlington expects to sustain an integrated, community-based support system to help households at risk of homelessness keep their housing and assist residents that become homeless to quickly regain stable housing. Learning from the successes of Arlington County’s 10 Year Plan to End Homelessness, the County has adopted a new three-year Action Plan for Ending Homelessness that leverages services such as a centralized access system to Department of Human Services programs and services, targeted prevention for households at risk of homelessness, and rapid rehousing for households that enter shelter - with the ultimate goal leading to permanent housing destinations. Through the implementation of Arlington’s 10 Year Plan (2008 - 2018), the County’s “Point in Time” (PIT) count of the number of persons who are homeless showed a 58% reduction. During this span, Arlington was successful in achieving "functional zero" for veterans identified as homeless in December 2015.</p> <p>Arlington continues to make successful strides in 2019 where PIT data shows a 3% reduction in the number of homeless persons in year over year comparison. Over the next three years, Arlington will strive to reduce the number of days a person experiences homelessness to 30 days or less (a HUD goal) and reduce its chronically homeless populations with the goal of reaching functional zero for all individuals and families. Achieving these goals will be challenging, as homeless households find it difficult to access, and then sustain, affordable housing within the Arlington community. Through national best practice housing interventions, Arlington will:</p> <ul style="list-style-type: none"> • Provide permanent supportive housing for homeless persons with disabilities (FY 2020 proposed outcome – 349 persons supported in permanent housing); • Rapidly rehouse homeless persons through case management and/or rental subsidies (FY 2020 proposed outcome - 330 persons rapidly rehoused); • Prevent households from becoming homeless through case management, financial assistance, financial counseling, and/or targeted prevention services (County FY 2020 proposed outcome - 1,800 households {duplicated} prevented from becoming homeless: all in Arlington). Efforts use a number of funding sources. Some households need assistance more than once and from more than one source; • Provide emergency housing for persons who are not able to be diverted from shelter (FY 2020 proposed outcome –613 persons supported in emergency shelter).
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4	Goal Name	Foster vibrant and sustainable neighborhoods
	Goal Description	<p>Create and maintain safe and well-maintained housing and neighborhoods for residents of all needs and income levels through the following strategies:</p> <ul style="list-style-type: none"> • Provide tenants, landlords, homeowners, and homebuyers with technical assistance (one year outcome - 211 residents will receive technical assistance or referral on housing resources: 200 in Arlington and 11 in Falls Church). • Conduct community events and workshops for landlords, tenants, homeowners and/or homebuyers on housing issues, including fair housing, code enforcement, homeownership, and others (one year outcome - organize and conduct 26 educational events or workshops, with 1,100 participants). • Coordinate neighborhood clean-ups in eligible areas of Nauck and Arlington Mill (one year outcome - 500 neighborhood residents will participate in two neighborhood cleanups). <p>In addition, the following strategies will be undertaken and monitored by Arlington staff:</p> <ul style="list-style-type: none"> • Conduct assessments of committed affordable units prior to acquisition or renovation by development partners to identify deficiencies, replacement schedule for major systems and appliances, physical accessibility issues, and energy efficiency issues (one year outcome - 20% of all CAF complexes will be assessed and monitored). • Conduct inspections of federally-funded rehabilitation projects (one year outcome - 100% of all federally funded rehabilitation projects will be inspected to ensure compliance with federal and state code requirements). • Improve energy efficiency and sustainability at committed affordable units (one year outcome - Track energy and water use at 20% of all CAF complexes annually, show a 15% reduction in energy use and 10% reduction in water use within monitored complexes). • Maintain a uniform reporting system to report fair housing inquiries and complaints.

Projects

AP-35 Projects – 91.220(d)

Introduction

The projects described in the Annual Action Plan meet the four goals of the Five Year 2016-2020 Consolidated Plan: create and sustain affordable housing, promote healthy and self-sufficient families, stabilize families at risk of homelessness, and foster vibrant and sustainable neighborhoods. These projects are funded through a combination of CDBG, HOME, CSBG and AHIF Housing Services funds.

Projects

#	Project Name
1	LEDC / AHOME - Achieve Your Dream
2	EcoAction Arlington - Energy Masters
3	Rebuilding Together - Volunteer Home Repair
4	Service Source - Aspiring. Skills. Determined.
5	BUGATA
6	Edu Futuro - Emerging Leaders
7	Arlington Employment Center - Employment and Training Programs
8	Liberty's Promise - Empowering Immigrant Youth
9	EDG - Micro-Enterprise Loan Program
10	VCE - Money Smarts
11	WHDC - Promising Futures
12	LEDC - Small Business Development & Microlending
13	NVFS - Training Futures
14	AHC - Eviction Prevention
15	ASPAN - Supportive Housing Project
16	Arlington County - Housing Outreach Program
17	Arlington County - Neighborhood Small Grants
18	Arlington County - CDBG Administration
19	Arlington County - CDBG Administration of Falls Church
20	Arlington County - HOME Administration
21	Falls Church - Emergency Assistance
22	Falls Church - Mt. Daniels Family Literacy
23	Falls Church - Falls Church Housing Corp.
24	Falls Church - Transitional Housing Homeless Rental Program
25	Falls Church - CDBG Administration
26	Arlington County - MIPAP

#	Project Name
27	Trenton Street Apartments
28	American Legion Apartments

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Arlington’s vision is to be “a diverse and inclusive world-class urban community with secure, attractive residential and commercial neighborhoods where people unite to form a caring, learning, participating, sustainable community in which each person is important.” The Five-Year Consolidated Plan provides the framework for implementing this vision and is designed to guide the County’s affordable housing, homelessness, community and economic development policies and programs over the County FY 2016-2020 period. Projects funded through the Community Development Fund (CDBG, HOME, CSBG, TANF and AHIF Housing Services), all work towards meeting the goals of the Consolidated Plan and to further Arlington County’s community vision. Funding priorities outlined in the Consolidated Plan remain unchanged.

Each year the County issues a Notice of Funding Availability to request proposals for CDBG, CSBG, TANF and AHIF Housing Service-funded activities. Proposals are evaluated based on eligibility, quality of program design and proposal elements, intended outcomes, budget feasibility, leveraging of other resources and organizational capacity and experience. All County FY 2020 projects meet a high priority need, goal and objective as outlined in the Consolidated Plan.

In terms of obstacles to meeting underserved needs, the biggest barrier is lack of available funding, particularly for public services projects. The County continues to explore ways to maintain service delivery as Federal, state and local resources become more scarce.

AP-38 Project Summary
Project Summary Information

1	Project Name	LEDC / AHOME - Achieve Your Dream
	Target Area	
	Goals Supported	Create and sustain affordable housing
	Needs Addressed	
	Funding	CDBG: \$35,000
	Description	Conduct outreach and provide workshops to eligible prospective home buyers that will promote homeownership and prevent foreclosure for low and moderate income and minority households.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	One-on-one counseling and educational workshops will result in 30 families becoming first-time Arlington home buyers.
	Location Description	
	Planned Activities	
2	Project Name	EcoAction Arlington - Energy Masters
	Target Area	
	Goals Supported	Create and sustain affordable housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$20,000
	Description	Train volunteers to weatherize apartments occupied by low-income Arlington residents and educate residents about energy efficiency measures.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	30 volunteers will be trained; 50 units will receive energy and water conservation improvements; and 25 will receive energy and water conservation supplies and educational information through one-on-one sessions and/or workshops.
	Location Description	
	Planned Activities	
3	Project Name	Rebuilding Together - Volunteer Home Repair
	Target Area	

	Goals Supported	Create and sustain affordable housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$70,000
	Description	Volunteers conduct energy audits, repair houses, and make accessibility improvements to single family homes owned and occupied by low and moderate-income seniors and persons with disabilities.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	15 properties will be rehabilitated.
	Location Description	
	Planned Activities	
4	Project Name	Service Source - Aspiring. Skills. Determined.
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Assist individuals with autism spectrum disorder (ASD) in achieving improved self-sufficiency, quality of life and community integration through employment opportunities.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Four individuals will attend the ASD Soft Skills Club; eight will receive situational assessments, work experience, or internship opportunities; and five individuals will be placed in jobs.
	Location Description	
Planned Activities		
5	Project Name	BUGATA
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being

	Funding	CDBG: \$25,000
	Description	Encourage civic involvement and develop leadership among youth and their families in the Buckingham neighborhood.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	15-20 youth will be trained to access community services and educational resources, make positive decisions, and develop interpersonal and cultural competencies.
	Location Description	
	Planned Activities	
6	Project Name	Edu Futuro - Emerging Leaders
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Empower immigrant youth to achieve academically and enhance their leadership abilities through after-school programming.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	88 immigrant youth will be served through the Emerging Leaders Program (ELP), and 57 will complete the program and stay on track towards applying for college. Five high school seniors who graduate from program will enroll in college.
	Location Description	
7	Project Name	Arlington Employment Center - Employment and Training Programs
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$17,366
	Description	Employment training and job skills development programs including Individualized Training program and Computer Training.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	64 residents will receive training and full-time employment in various fields, and 90 residents trained in computer skills will attain or improve employment.
	Location Description	
	Planned Activities	
8	Project Name	Liberty's Promise - Empowering Immigrant Youth
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Internship and after-school civic engagement program for low-income immigrant youth at Wakefield High School.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	25 youth will participate in the civic engagement and job skills training program, with 25 participating in job skills training and creating a resume/cover letter and nine participants completing an internship or job experience program.
	Location Description	
	Planned Activities	
9	Project Name	EDG - Micro-Enterprise Loan Program
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$45,000
	Description	Local matching funds to provide microenterprise development services including technical assistance and business loans.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	10 loans will be made to microenterprises; \$300,000 in microbusiness loans will be made and 28 small businesses will receive technical assistance.
	Location Description	

	Planned Activities	
10	Project Name	VCE - Money Smarts
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Help families build assets, increase well-being, empower economically vulnerable Arlington residents to make sound money management decisions, meet financial obligations, save for their short and long-term goals and prevent households from becoming homeless.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	60 individuals served through program with 40 graduating and 24 participants achieving short-term savings goals.
	Location Description	
Planned Activities		
11	Project Name	WHDC - Promising Futures
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Promote self-sufficiency, including eviction prevention/intervention, counseling, job training, referrals, food assistance, and other services for low-income adults at Whitefield Commons and Knightsbridge Apartments in Buckingham.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Seven adults will obtain new or better jobs; 15 adults will complete a job readiness certificate class, and 30 adults will obtain referral supports.
	Location Description	
Planned Activities		

12	Project Name	LEDC - Small Business Development & Microlending
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$40,000
	Description	Economic development services such as small business financing assistance, pre- and post-loan technical assistance, and educational workshops for low and moderate-income aspiring entrepreneurs and existing small business owners in Arlington County.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Eight loans will be made to small businesses and three educational workshops will be held.
	Location Description	
	Planned Activities	
13	Project Name	NVFS - Training Futures
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$20,000
	Description	Six-month program that teaches marketable job skills and offers post-secondary education credentials to economically disadvantaged unemployed or underemployed, high-potential adults.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	10 residents enrolled with 9 completing the program, resulting in job placement, higher entry-level employment wages or increased wages, and increased job retention.
	Location Description	
	Planned Activities	
14	Project Name	AHC - Eviction Prevention
	Target Area	

	Goals Supported	Stabilize households at risk of homelessness
	Needs Addressed	Affordable Housing Economic self-sufficiency and well-being
	Funding	CDBG: \$25,000
	Description	Group classes and one-on-one counseling services to keep families at risk of eviction in their homes and on the path to a more stable financial future.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Eviction prevention services will be provided to 100 families at risk of eviction, and 50 families receive one-on-one financial coaching.
	Location Description	
	Planned Activities	
15	Project Name	ASPAN - Supportive Housing Project
	Target Area	
	Goals Supported	Stabilize households at risk of homelessness
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	:
	Description	Provide onsite supports at APAHs Westover property for chronically homeless individuals and veterans who have the most significant barriers for housing placement and retention.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	16 chronically homeless persons will be placed in permanent supportive housing with supports.
	Location Description	
Planned Activities		
16	Project Name	Arlington County - Housing Outreach Program
	Target Area	
	Goals Supported	Foster vibrant and sustainable neighborhoods
	Needs Addressed	Sustainable neighborhoods

	Funding	CDBG: \$10,000
	Description	Housing counseling, education, clean-up events, and technical assistance to residents of designated neighborhoods, to improve their homes and neighborhood conditions, including \$5,500 for two neighborhood cleanups.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	26 tenant workshops held on property maintenance, tenant rights and responsibilities, and fair housing; two neighborhood cleanup events held in Nauck and Arlington Mill neighborhoods; two Countywide events held (Home Show and Expo for homeowners, and the Health and Housing Fair for tenants).
	Location Description	
	Planned Activities	
17	Project Name	Arlington County - Neighborhood Small Grants
	Target Area	
	Goals Supported	Foster vibrant and sustainable neighborhoods
	Needs Addressed	Sustainable neighborhoods
	Funding	CDBG: \$5,000
	Description	Set-aside fund to respond to neighborhood needs.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Five to seven small grants for projects or activities located in Arlington's low-income neighborhoods.
	Location Description	
Planned Activities		
18	Project Name	Arlington County - CDBG Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$329,822
	Description	County personnel, administration of CDBG activities.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
19	Project Name	Arlington County - CDBG Administration of Falls Church
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$6,421
	Description	County personnel, administration of CDBG activities in Falls Church.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
20	Project Name	Arlington County - HOME Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$110,222
	Description	County personnel, administration of HOME program activities.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

21	Project Name	Falls Church - Emergency Assistance
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	CDBG: \$4,000
	Description	Community Services Council to provide emergency financial rental and utility assistance to low-income residents.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
22	Project Name	Falls Church - Mt. Daniels Family Literacy
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$4,100
	Description	Falls Church Public Schools for childcare provision so that adults may enroll in the literacy program and homework tutoring for eligible youth.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
23	Project Name	Falls Church - Falls Church Housing Corp.
	Target Area	
	Goals Supported	Create and sustain affordable housing

	Needs Addressed	Affordable Housing
	Funding	CDBG: \$63,028
	Description	Deck replacement project at Winter Hill Apartments, a senior apartment community for low-income residents.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
24	Project Name	Falls Church - Transitional Housing Homeless Rental Program
	Target Area	
	Goals Supported	Promote healthy and self-sufficient families
	Needs Addressed	Economic self-sufficiency and well-being
	Funding	HOME: \$23,000
	Description	Homestretch to provide rental assistance to transitional low-income families.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
25	Project Name	Falls Church - CDBG Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$6,421
	Description	Falls Church personnel, administration of CDBG activities.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
26	Project Name	Arlington County - MIPAP
	Target Area	
	Goals Supported	Create and sustain affordable housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$250,000
	Description	Direct assistance to first-time homebuyers.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	5 first-time homebuyers assisted.
	Location Description	
	Planned Activities	
27	Project Name	Trenton Street Apartments
	Target Area	
	Goals Supported	Create and sustain affordable housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,275,000 HOME: \$2,600,000
	Description	Redevelopment of land and the former Red Cross building site into a mixed-income, mixed tenure community consisting of 97 multifamily units affordable to renters earning between 50-80% of AMI. Ten of the proposed units will be permanent supportive housing and the property will be affordable for up to 60 years.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
28	Project Name	American Legion Apartments
	Target Area	
	Goals Supported	Create and sustain affordable housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$2,300,000
	Description	Redevelopment of the former American Legion building site into a mixed-income community consisting of 160 multifamily units affordable to renters earning between 60-80% of AMI. Eight of the proposed units will be permanent supportive housing and the property will be affordable for up to 75 years.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Over the past decades, Arlington has concentrated its CDBG resources, particularly economic development and public service dollars, into target areas, known locally as Neighborhood Strategy Areas. In past years, the majority of low and moderate income residents were clustered in a few neighborhoods. This pattern is changing: using its exception criteria of 38.83%, Arlington County now has 46 block groups that are eligible low-moderate income areas. These areas are located throughout the County, although the largest proportion is in the primarily multi-family southwest neighborhoods along Columbia Pike and Four Mile Run, and the northeast neighborhoods around Rosslyn and Fort Myer Heights. As a geographically small location in an urban setting, many residents are able to benefit from community assets, regardless of their economic status or physical location. For example, an estimated 90% of County residents live within 1 mile of public transit and Arlington County schools are consistently ranked as among the best in the country.

Housing: The County combines its HOME and CDBG funds with state and local resources, including the local Affordable Housing Investment Fund (AHIF), for new construction, acquisition, and/or rehabilitation projects to preserve and improve the supply of affordable housing throughout the County. The County uses planning and zoning tools, such as its General Land Use Plan and area plans, to determine feasibility of affordable housing in specific locations throughout the County. For example, the award-winning Columbia Pike Area Neighborhoods Plan has set a goal of preserving all market-rate affordable housing over 30 years along this economically and ethnically diverse, but rapidly revitalizing, corridor.

Economic self-sufficiency and well-being: Priority self-sufficiency and well-being areas include financial literacy, workforce training and development, small business development, and programs that reduce barriers to employment. For example, the County's Employment Center is centrally located, accessible via bus, and offers individualized training to eligible residents. Some services are offered on-site at affordable housing developments, such as Arlington Partnership for Affordable Housing (APAH)'s financial literacy project or AHC, Inc.'s eviction prevention project.

Public services: Public service needs range from after-school programs for low and moderate income youth, to housing counseling for potential homebuyers, to job training for County residents. In general, public services are offered County-wide to income-eligible residents. Some programs may be offered in a specific neighborhood or affordable housing development, particularly when transportation may be an issue; for example, after-school programs are generally most accessible and effective when they are place-based. For example, the BUGATA Youth Brigade primarily serves youth in the Buckingham neighborhood, while Liberty's Promise's clients are youth in the south Arlington neighborhoods that feed into Wakefield High School. Also, outreach and education to low- and moderate-income residents, particularly those with primary languages other than English, has been identified as a continuing

priority, specifically in tenant issues, homeownership counseling, and home improvement resources. These activities will be conducted in the local target areas of Buckingham, Nauck, Arlington Mill and Pike Village Center.

Geographic Distribution

Target Area	Percentage of Funds

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

There is no specific priority for allocating investments geographically, as low and moderate income residents are located throughout the County. As described above, neighborhood-based projects such as after-school programs, and neighborhood outreach programs such as the County Housing Outreach Program will be targeted to neighborhoods with concentrations of low and moderate income populations. Most other programs will be available to income-eligible Arlington residents.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Annual Action Plan goals focus on affordable housing created and sustained through CDBG, HOME and CSBG funds.

- Increase the supply of Committed Affordable Units, including 10% permanent supportive housing (one year outcome - 254 committed affordable units developed. Of these, 18 will be permanent supportive housing). Arlington County Board will consider and allocate a combination of HOME and CDBG to two multifamily affordable housing projects in FY 2019, Trenton Street (94 units, 10 PSH units) and American Legion (160 units, 8 PSH units). While this is a total of 254 units during the fiscal year, the one-year goal will remain the same since the number of new units has not been consistent year-over-year.
- Rapidly rehouse homeless persons through case management and/or rental subsidies (9 in Falls Church).

One Year Goals for the Number of Households to be Supported	
Homeless	9
Non-Homeless	45
Special-Needs	5
Total	59

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	9
The Production of New Units	50
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	59

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing – 91.220(h)

Introduction

Arlington County and the City of Falls Church do not have public housing.

Actions planned during the next year to address the needs to public housing

Not Applicable.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Not Applicable.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not Applicable.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Since the adoption of its 10 Year Plan to End Homelessness, Arlington County has been able to address homelessness through a variety of programs, funded locally and through federal and state grants. The spectrum of assistance starts with a street outreach program and continues through emergency shelter, rapid rehousing programs, federally and locally funded permanent supportive housing programs, local eviction prevention assistance and housing subsidies.

Although these programs have housed a substantial number of homeless households, and the eviction of many more was prevented, County residents still struggle to find and maintain housing in Arlington's exceptionally expensive and competitive housing market. Arlington is a small densely-populated county.

Within Arlington's Action Plan for Ending Homelessness, the County has implemented an aggressive three-year strategic plan that expects to sustain an integrated, community-based support system which will help households at risk of homelessness keep their housing and residents that become homeless to quickly regain stable housing.

The County proposes to leverage existing services such as its centralized access system to Department of Human Services programs and services, targeted prevention to households at risk of homelessness, and rapidly rehousing households that enter shelter with the ultimate goal leading to permanent housing destinations. Through the implementation of Arlington's 10 Year Plan (2008 - 2018), the County's "Point in Time" (PIT) count of the number of persons who are homeless showed a 58% reduction. During this span, Arlington was successful in achieving "functional zero" for veterans identified as homeless in December 2015.

Arlington continues to make successful strides in 2019 where PIT data shows a 3% reduction in the number of homeless persons in year over year comparison. Over the next three years Arlington will strive to reduce the number of days a person experiences homelessness to 30 days or less (a HUD goal) and reduce its chronically homeless populations with the goal of reaching functional zero for all individuals and families.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Arlington County's Department of Human Services led its 2019 Point-in-Time (PIT) survey on January 24, 2019 in conjunction with the Metropolitan Washington Council of Governments (COG), local homeless non-profit partners, and members of the community, and counted a total of 215 people experiencing

homelessness, with 36 persons unsheltered and 179 persons sheltered. Arlington County experienced an overall 3% decrease in the total number of persons counted in comparison to the 2018 PIT. Arlington County has reduced the reported number of persons experiencing homelessness by 26% since 2014. Similarly, unsheltered persons have declined by 29% and persons sheltered by 25%.

Arlington County continues its commitment to prevent and end homelessness. Through hundreds of Arlingtonians – from local government, non-profit agencies, the business community, faith groups, and individual interested citizens – the community continues to work together to develop an aggressive action plan to end homelessness. Through Arlington County’s Continuum of Care (CoC), specialized street outreach efforts are operated by the Department of Human Services’ Behavioral Healthcare Division (BHD) and a County contracted non-profit partner. The County also works closely with its Police Department to readily identify persons experiencing street homelessness and assist those residing in places not meant for human habitation. Through the County’s DHS Treatment on Wheels (TOW) program, a dedicated team is deployed into the community offering ongoing case management services for persons living on the streets who may or may not engage with traditional shelter services.

TOW services include:

- clinical assessments (includes mental health and substance abuse disorders)
- counseling and specialized homeless case management;
- inpatient and outpatient treatment services;
- connections to housing resources.

Embedded within Arlington County’s Homeless Services Center, an Outreach and Day Program engages unsheltered persons experiencing homelessness. Approximately 110 persons experiencing homelessness receive these outreach services each year.

The Homeless Services Center Outreach and Day program aims to provide:

- access to basic needs such as showers, laundry, telephones and mail service;
- specialized homeless case management
- connections to DHS Behavioral Healthcare and other treatment services
- access to a nurse practitioner who can prescribe medications
- a safe space for building relationships; and
- navigation to permanent and/or supportive housing destinations.

Additionally, Arlington County coordinates with the Virginia Hospital Center and Northern Virginia Mental Health Institute to ensure persons being released from psychiatric settings have immediate

access to emergency shelter and services.

Addressing the emergency shelter and transitional housing needs of homeless persons

Arlington County's CoC has spent more than a decade strengthening its crisis response system to prevent homelessness and resolve it by connecting people swiftly to permanent housing opportunities. Persons in need of shelter are assessed through the DHS Centralized Access System (CAS) for programs that will best meet their needs. All services for prevention, emergency shelter, rapid re-housing, transitional housing and dedicated permanent supportive housing can be accessed through Arlington County's CAS portal.

The County's CAS includes:

- Trained clinicians using uniform assessment documentation to determine most appropriate housing intervention;
- 24-hour staffed hotline connecting persons at risk of or experiencing homelessness to services;
- Prioritization of assistance based on household need; and
- An integrated referral system that allows for direct client and partner agency referrals.

The County's five-county sponsored shelters served:

- On average 71 households, or 179 persons per year.
- Two shelters for singles, serve on average 279 persons per year.
- Medical Respite program, serves on average 21 persons per year.
- Hypothermia program, serves on average 280 persons per year.
- One Domestic Violence Safehouse shelter, serving up to 17 persons per year.

All shelter programs utilize proven best practice strategies, including:

- Completion of the Service Prioritization Decision Assistance Tool (SPDAT) to determine the most appropriate next-step housing intervention;
- Housing stabilization case management that focus on ending immediate housing crisis, eliminating barriers that keep households in shelter, and securing resources to quickly move out of shelter;
- Trauma Informed Care; and
- Progressive Engagement.

The CoC has two transitional housing programs and one Other Permanent Housing (OPH) program. While most transitional housing was converted to Rapid Re-housing in FY 2013, these

programs continue to serve three specific sub-populations: young women with children; substance abusers in recovery; and, families with significant needs that require long-term supports. Households are currently identified for these programs through CAS, emergency shelters, the CoC's Detoxification and Early Recovery programs and Drug Court. These programs include:

- Elizabeth's House: A flexible transitional housing program for young mothers, with an education first focus. This housing program serves on average four households, 12 individuals, per year.
- Independence House: A transitional housing program for singles who are currently active in recovery and have secured employment. Individuals can participate for up to 24 months, but typically participate for six months before moving into permanent housing. This housing program serves on average 10 households per year.
- Cameron Commons: Other Permanent Housing (OPH) that provides a rental subsidy, housing-focused case management services, comprehensive family services, and linkages to community resources. This housing program serves five households, two individuals, per year.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Arlington offers two national best practice housing interventions:

- **Rapid Re-Housing (RRH):** RRH reduces shelter stays and eliminates barriers to housing through the use of progressive engagement, housing-focused case management, and housing location services. In County FY 2020, RRH programs propose to serve 151 households; 330 persons).
- **Permanent Supportive Housing (PSH):** PSH programs provide supportive services and rental subsidies to help chronically homeless households and persons with disabilities obtain and maintain housing. In County FY 2020, PSH programs propose to support 359 persons in permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities,

foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Arlington County's CoC participates in initiatives that aim to end homelessness and fully utilize RRH and PSH programs, including:

- **100 Homes Campaign:** This Campaign was the local initiative affiliated with the national 100,000 Homes Campaign, which surveyed and identified the most vulnerable households living on the streets. Over 100 vulnerable individuals experiencing homelessness were housed during a two and one-half year period.
- **Arlington Landlord Partnership (ALP):** In 2014, Arlington County created an Arlington Landlord Partnership (ALP) through a formal agreement between Arlington County DHS, local safety net non-profit providers, local landlords, and property management companies. The goal of the ALP is to increase the availability of both private and non-profit rental housing for individuals and families whose leasing barriers prevent them from accessing permanent housing. Under this agreement, landlords apply more flexible tenant screening criterion for referred applicants which expands housing opportunities for those with high housing barriers.
- **Built for Zero:** Arlington was accepted to participate in the national Zero 2016 Campaign (currently Built for Zero). In December 2016, Arlington was one of three localities to reach functional zero for homeless veterans. Arlington is currently working to end chronic homelessness.
- **VASH Vouchers:** Over the last several years, the CoC has worked with the VA Medical Center and neighboring jurisdictions to secure vouchers and other resources for veterans experiencing homelessness. In 2018, the Arlington Housing Choice Voucher Program was awarded 15 vouchers to support efforts to maintain functional zero status for Veterans.

Discussion

In Arlington, approximately 1% of households in rental units are evicted. It is not known how many of these households become literally homeless as a result. Arlington has a proactive and successful homeless prevention and rapid rehousing program, which was created in consultation with stakeholders and Continuum of Care (CoC) members. The program is widely advertised and well known by Arlington property managers, human service organizations, and residents. Arlington's one-year goal is to prevent 600 persons from becoming homeless through case management, financial assistance, and/or financial counseling, and to prevent at least 125 persons from becoming homeless through targeted-prevention

services.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Arlington County makes efforts to ensure that public policies do not have a negative impact on affordable housing and residential investment. The Affordable Housing Master Plan, an element of the County's Comprehensive Plan, was adopted in 2015, and outlines a 25-year vision of affordable housing in the community. Consolidated Plan goals have been developed in conjunction with the Affordable Housing Master Plan, as federal CDBG and HOME funds contribute to Arlington's affordable housing programs. In addition to the Affordable Housing Master Plan, an implementation framework has been developed that identifies financial, land use and regulatory, and services strategies that will have a significant impact on increasing the supply of affordable housing (available at www.arlingtonva.us/housing). Examples of proposed implementation strategies include the following:

- Emphasis on increasing flexibility in housing types outside the urban corridors through zoning and land use policies. For example, Arlington has an Accessory Dwelling Ordinance that allows homeowners to create self-contained apartments in owner occupied single family homes or in detached structures. Additional strategies will encourage increased flexibility in housing types, including a "missing middle" study and a sector plan in the Lee Highway corridor.
- The locally-funded Affordable Housing Investment Fund (AHIF) is a revolving fund that provides gap financing for developers to preserve or build committed affordable housing (CAF) units throughout the County. A key strength of this highly effective tool is its ability to use public funds to leverage private investment for affordable housing. Since the fund was created in 1988, it has helped to create the majority of Arlington's 8,000+ committed affordable units that house Arlington's low and moderate-income households. A Notice of Funding Availability (NOFA) process was implemented in FY2018 and FY2019, resulting in staff funding recommendations for four developments totaling 667 affordable units. Staff plans to continue implementing an annual NOFA application process, contingent on available funds. The NOFA has improved decision making through a concurrent review of applications, encouraged competitive applications to better leverage County loan funds, and provided consistency with the County' Affordable Housing Master Plan.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In general, funding for multifamily and single- family loan programs originate from three different sources- local Affordable Housing Investment Funds (AHIF), Federal CDBG and Federal Home Investment Partnerships program (HOME). In FY2019 approximately \$15 million was appropriated by the County

Board for these programs. Additional funds and sources are being considered in FY20 and beyond and could include significant partnerships with business/private sector, regional associations and prospective developers.

- Other financial tools in place and being reviewed for wider application throughout the County include creation of Tax Increment Financing (TIF) Districts and Transit Oriented Affordable Housing (TOAH) Fund used for infrastructure development costs.
- Real Estate Tax Relief Program (RETR) was updated in the last year, to include a change in the application timeline and change in some eligibility criteria. Other changes include allowing for the provision of retroactive real estate tax relief of up to two years under extreme circumstances; increasing the program's exemption asset limit from \$340,000 to \$400,000 and adjustments annually based on changes to the Consumer Price Index and revising the method for calculating applicants' assets and other changes

Land Use and Regulatory Tools:

Through the County's Affordable Housing Ordinance, the County will continue to use bonus densities to encourage developers to provide additional affordable units without negatively impacting the community. Bonus density has proven to be an effective tool for producing affordable housing.

Many Arlington households live in apartments with affordable rents without income restrictions; known as MARKS, the number of these units has decreased significantly since 2000. In 2018, the County established a Housing Conservation District in 12 neighborhoods throughout the County, intended to prevent the loss of market-rate housing, encourage and incentivize the distribution of affordable housing throughout the County, and preserve and enhance existing apartment neighborhoods. This action was informed by a comprehensive inventory and analysis of this housing in non-planned areas of the County. The second phase of this action is to develop incentives for the Housing Conservation District throughout 2019.

Services Tools:

The Condominium Initiative has been in place to provide education and technical assistance to condominium associations, property owners and associated management companies with the aim of preserving affordability for homeowners since 2015. In keeping with the goals of the Affordable Housing Master Plan, the initiative is proposed to be expanded to include building organizational capacity, promoting feasible capital improvement strategies to address deferred maintenance needs and developing strategies to assist financially vulnerable owners. By the end of FY19, staff will perform outreach/engagement to condominium HOAs to update previous surveys and in FY20 further work will include program options, program feasibility and draft recommendations for program elements- to

include resource identification.

Discussion:

In 2015, Arlington and the City of Falls Church conducted Analyses of Impediments to Fair Housing and developed a Fair Housing Plan. Work will begin on a new Analyses of Impediments and will be expanded to include a regional analysis with neighboring jurisdictions. Based on the barriers to fair housing previously identified, ongoing action steps for the fiscal year and beyond focus on the following:

High housing cost affecting affordability of housing for residents earning 60% or below of area median income: The supply of market rate affordable units at 60% AMI increased by 681 units during the past fiscal year. Several projects approved for funding during this period highlights the county's commitment to achieving the goal of providing rental housing affordable to households earning 60% and below. Projects include The Berkeley II, Colonial Village West, Park Shirlington and Queens Court South.

Limited supply of affordable housing for residents with disabilities: As opportunities arise to increase the supply of affordable units in proposed developments, either through new construction, rehabilitation or preservation, the County will determine the specific need for accessible units for persons with disabilities.

Addressing individual barriers, such as poor credit history and criminal background: Two-year grant funding was awarded for service providers to deliver financial courses including money management, credit counseling to clients to enable them to increase self-sufficiency and reduce barriers to obtaining housing. To date, the Arlington Landlord Partnership has helped 47 residents obtain permanent housing, and the program will be assessed for continued support in the future.

Residents have limited knowledge of rights and of the complaints process: The County's Housing Outreach Program will include a minimum of two Fair Housing workshops that will educate residents on their rights, the fair housing complaint process and other information to increase awareness of fair housing laws. The County is implementing a quarterly "Housing Matters" series to facilitate community discussion and resource sharing between tenants and landlords. Eviction reduction and prevention resources are a continuing focus, with the aim of raising awareness of these resources and helping vulnerable populations maintain housing stability.

AP-85 Other Actions – 91.220(k)

Introduction:

Arlington County has identified a number of actions that will address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

- Language barriers – ensure that marketing materials for County-funded programs are available in languages specific to the populations seeking information.
- Ensure availability and access to programs aimed at increasing financial literacy and money management skills to address the obstacle of individuals with poor credit and limited housing history. Service providers such as Virginia Cooperative Extension, and resident service programs at the Arlington Partnership for Affordable Housing (APAH), AHC, Inc., and Wesley Housing Development Corporation, are funded to provide intensive one-on-one counseling to residents in affordable housing units to help them manage their finances and budgeting to reduce risk of homelessness. It is expected that these programs will serve between 160-170 individuals in County FY 2020.
- Develop technology literacy workshops and classes to enable low-income residents to strengthen their technology skills and bridge the digital divide. Arlington Partnership for Affordable Housing (APAH) will help residents improve basic computer skills, online banking skills, and varied technology skills. A new program at Arlington Mill Residences will offer complimentary high-speed broadband internet to all units, with the potential to serve over 122 households.
- Continue to provide access to services such as English language training and legal services to reduce obstacles to obtaining employment. Service providers such as Legal Aid Justice Center Ayuda and Just Neighbors Ministry will serve approximately 165 individuals in these areas in County FY 2020.
- In County FY 2020, the County will fund new programs to connect low-income seniors with services to improve well-being, independence and self-sufficiency. These programs will serve

approximately 30 low-income seniors.

Actions planned to foster and maintain affordable housing

Arlington County plans to foster and maintain affordable housing through the following actions:

- Support acquisition or rehabilitation of affordable housing, through a combination of CDBG, HOME and local funds.
- Offer affordable rehabilitation and repair programs for low and moderate income homeowners, particularly focused on helping seniors to age in place.
- Assist low and moderate income households to become homeowners by offering technical and financial assistance to eligible first time homebuyers.
- Support energy conservation and efficiency efforts in rental and owner-occupied housing.

The City of Falls Church has adopted the 2018 Affordable Living Policy - the City's strategy to address the diverse housing needs of its current and future population, by actively encouraging a mix of housing types and price levels. Highlights from the plan include encouraging more ADUs; establishing tiers of income eligibility; accepting cash in lieu of units; providing ADUs for the life of projects and encouraging regional collaboration.

Actions planned to reduce lead-based paint hazards

The County will complete an in-house review form to ensure compliance with all Federal statutes concerning lead-based paint in any Federally-assisted capital project. All units are inspected by a third party, and these inspections include lead-based paint assessment. Sellers are federally mandated to disclose lead paint and required to give buyers 10 days to conduct an inspection. Buyers are provided the "Protect Your Family from Lead in the Home" pamphlet by their agent, which is also required by law.

Volunteers working with home repair programs supported by our division are instructed in lead safe work practices.

The County also engages in public education, which includes taking steps to inform the public of the dangers of lead-based paint which include providing pamphlets to targeted population sectors:

- The County's website links to awareness campaigns by the Virginia Department of Public Health
- The Housing Division distributes information about lead safety at tenant education workshops conducted at affordable housing developments and neighborhood meetings

Regarding other offices in the County, staff in the School Health Bureau can assist families or individual students with seeking testing and medical follow-up; also, the Public Health Division's Environmental

Health Program in the County's Department of Human Services will perform lead risk assessments at homes of children with confirmed elevated blood lead levels following the Virginia Department of Health Environmental Elevated Blood Lead Level Investigation Manual. Arlington Housing Assistance Bureau inspectors are trained in visual assessment. Annual inspections will be conducted at properties receiving Housing Choice Voucher rent subsidies to ensure that paint conditions are stable.

Actions planned to reduce the number of poverty-level families

Most recent census data for poverty (2016) indicates that Arlington has an overall poverty rate of 8.7%, which is almost 20,000 people who live at or below the federal poverty level. These are child care and health care workers, custodians, restaurant, retail and construction workers who are all likely to be struggling with poverty. The County has one high poverty geographic area, characterized as having a rate that is three times greater than the average census tract rate for the Metro area (27.0%). The following programs and services assist the most vulnerable residents:

- Eviction prevention programs which stabilize households that are at risk of becoming homeless. The program includes financial counseling to help families maintain housing, diversion and emergency shelter services, and a Daily Fund Program that provides same-day emergency financial assistance for rents, prescription, medical and utility bills. Approximately 1,360 persons will be served across these programs.
- Bridges Out of Poverty initiative spearheaded by the County's Department of Services, the Arlington Community Foundation and 30 nonprofit partners is a deliberate effort to build pathways for bringing people out of poverty, by redesigning the safety-net system. A pilot program for 200 households was implemented in Fall 2018 to change practices that will improve the service delivery system for these families, build community resources, streamline processes and identify missing assets at the community level and ways to build them. This pilot project will provide some baseline data for future work.
- Economic independence is critical to lifting households out of poverty and the County provides services through the Arlington Employment Center, a unit of the Department of Human Services. These services are provided as a continuum and include employment counseling, skills acquisition and job placement. A newly funded culinary arts job training and entrepreneurship is program is targeted towards limited English proficient participants. 30 individuals will be trained in culinary arts and job placement is anticipated for 28 of the trainees.
- Other employment training programs for the population at or near poverty level include the VIEW program and Workforce Investment Act, targeted towards low income and low-skilled clients often with limited English proficiency. Generally, the programs have good performance rates that exceed federal and State mandated goals. Retention rates are good and if continued could result in economic stability and a resulting positive effect towards reducing poverty. The

retention rates for WIA have been 80 percent and 70 percent for the VIEW program.

- Other economic development programs focus on assistance for start-up and ongoing small business development. Latino Economic Development Corporation (LEDC) and Enterprise Development Group (EDG) assists clients with funding, technical assistance and business loans for small businesses to either supplement existing income or become entrepreneurs. These programs will continue to be supported. It is estimated that these programs will serve between 20-30 businesses in this fiscal year with loans and technical assistance.

Actions planned to develop institutional structure

Instead of public housing, Arlington develops and maintains affordable housing through nonprofit and for-profit partners, through direct financing, technical assistance, and a range of innovative tools and incentives for the provision of affordable housing. Three nonprofit partners qualify as Community Housing Development Organizations (CHDOs), including a newly qualified group home provider. Falls Church also does not have public housing, and uses a similar model for the development and maintenance of affordable housing.

The Director of the Department of Community Planning, Housing and Development's Housing Division leads the County's housing and community development efforts, from policy development and program design to implementation and evaluation. The Housing Division is responsible for affordable housing development, asset management, housing planning, community development, homeownership, and neighborhood outreach. Division staff also serve as liaison to other federal, regional, state and local organizations, including the Metropolitan Washington Council of Governments, the Housing Association of Nonprofit Developers, and the National Association of County Community and Economic Development. The Housing Division ensures coordination of the implementation of housing programs and ensures broad civic engagement in housing and community development planning. Staff serve as liaison to three County Board advisory committees - the Community Development Citizens Advisory Committee, the Housing Commission, and the Tenant Landlord Commission.

The Department of Human Services also plays a key role in implementing many Consolidated Plan strategies. The Economic Independence Division includes the Arlington Employment Center, Workforce Investment Board, Community Assistance Bureau, Housing Assistance Bureau and Public Assistance Bureau. Housing-related services include administration of the Housing Choice Voucher program, local housing grants program, permanent supportive housing, homeless prevention and rapid re-housing, and shelter programs. DHS also oversees implementation of the Ten Year Plan to End Homelessness, and, as the centralized intake agency for the local CoC, ensures coordination among all homeless providers.

Continued institutional structure will be developed in this fiscal year through coordination with regional and County agencies, service providers, and citizens, including Arlington County advisory commissions, Ten Year Plan to End Homelessness steering committee, and frequent consultation with relevant County

agencies. Arlington is also partnering with Metropolitan Washington Council of Governments members to conduct a regional Assessment of Fair Housing, which will enable a regional analysis and strategies to address fair housing issues.

Actions planned to enhance coordination between public and private housing and social service agencies

Provision of social services in Arlington takes place primarily through the Department of Human Services and a network of more than 30 nonprofit partners through a comprehensive shared intake process. This process aims to enhance efficiencies in service delivery including reducing agency time for participants.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	400,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	400,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	90.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Arlington County highly leverages federal HOME and CDBG funds. On average, a tax credit housing development project consists of 44% private investment tax credit equity, 24% first trust loan, 22%

local Affordable Housing Investment Fund, 7% developer contribution and 3% CDBG or HOME funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME Program funds are utilized for down payment and closing cost assistance through the Moderate Income Purchase Assistance Program (MIPAP).

MIPAP provides a second trust loan to eligible households, calculated as the lesser of \$112,500 or 25% of the purchase price. Upon resale of property, the County recaptures the MIPAP amount plus up to 25% of the property appreciation.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

When a MIPAP borrower chooses to sell or refinance the property, Arlington County will receive as repayment the original MIPAP loan amount borrowed, plus 25% of the net appreciation of the property, if any.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Arlington does not use HOME funds to refinance existing debt.

